



Developing the Health and Care Partnership for Bradford District & Craven

Bradford Assembly – September 20th 2021



Partnership Development: What is changing, and why?

- **The Health and Care Bill** is currently going through Parliament. It will provide a legal framework to support greater collaboration between health and care organisations. This will help us improve population health outcomes, deliver better joined up care, and make better use of all available resources.
- **Act As One** is how we work together here in Bradford District and Craven. To improve outcomes, tackle inequalities, and increase our focus on prevention and early help
- **So we welcome this as acceleration of our existing partnership working** – both locally and across the West Yorkshire and Harrogate
- **We will build upon our existing local partnership arrangements** ensuring they are robust and transparent. We will put the needs of the people of Bradford District and Craven first, when taking decisions.



West Yorkshire and Harrogate Health and Care Partnership

- **Every Integrated Care System will include:** a statutory NHS body the “Integrated Care Board” (ICB) accountable for NHS performance and resources. The ICB will take on statutory functions like those of CCGs. CCGs will end, and all CCG staff, assets and liabilities will transfer to the ICB.
- **Every ICB will work with local councils** to establish a joint committee - the “Integrated Care Partnership” (ICP) - bringing together a wide range of partners to set overall strategy to meet population health and care needs. The ICP will work closely with local Health and Wellbeing Boards.
- **The ICB will delegate** significantly to place partnerships such as ours for Bradford District and Craven. Most decisions will be made in place. Most staff resources will remain in place
- **This approach builds on the way we already work together**



Our BD&C partnership

- **Building on strong foundations** Our partnership has been built over many years, the relationships and ways of working are positive and well established.
- **Distributed Leadership and Place Lead:** The principle of distributed leadership has been embraced. We have asked Mel to be our nominated Place Lead.
- **Partnership Governance:** We have clarified how we will establish our Partnership Board as a committee of the ICB. We will build the rest of our governance around it, drawing upon and enhancing existing strong arrangements. Aim to get decision making closer to communities
- **People's voice:** local partnership decisions will be informed by the views of people who use services and carers. We will build upon existing good practice. We know we need to work with people to get this right.
- **Operating Model:** We need to be clear how former CCG statutory responsibilities will be met as a partnership, and how they will dock with the emerging ICS operating model.
- All the above factors are needed in order to demonstrate our readiness to take on delegated responsibility for BD&C

The people and the place we serve





Our 'place' partnership timeline

- Quarter 2
 - Initial self assessment and partnership development plan (underway)
- Quarter 3
 - place lead nominated (complete)
 - Place governance arrangements in shadow form (on track for November)
 - CCG staff clear about their role in the new operating model (on track)
- Quarter 4
 - CCG transition completed
 - Place governance arrangements operational by end of Q4

This is just the next step on our journey – April isn't the 'destination'



What does this mean for VCSE organisations?

- You are at the heart of the partnership and are critical to achievement of our shared goals
- There is a continued commitment from the local health and care system to collective decision making, inclusive of VCSE partners
- A strong and coherent voice for the VCSE sector is critical to maximise influence, to shape strategy, to hold to account, and to get things done
- Your active participation in partnerships is essential. You can do things that others cannot. As things evolve, we must make sure VCSE organisations are involved: delivering, adding insight, and helping connect communities.